

**January 13, 2025**

**Addendum No. 03**

**File Reference Number: RFP 2024 074**

**Title: Consulting Services - Allocation Models Development**

**RE: Clarifications/Questions**

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Please refer to the following information/clarification:

**Item 1:** Can ONTC indicate how many “existing allocation models” are in scope for Phase 1, and the relative size or complexity of these models?

**Answer:** ONTC currently has a basic corporate allocation model (based on one driver), a detailed allocation model to allocate shared costs from our Rail Transportation division to our Polar Bear Express division and a model to allocate costs to our external work within our Remanufacturing and Repair division (based on various drivers). Review of these three models should be included in Phase 1.

This Addendum hereby forms part of the RFP.

Regards,

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